

These top fields will be completed by the SGOCE office.

Academic Year: \* 2021-2022

SGOCE#: \* 45

# **New Graduate Course Proposal**

#### Form Procedure

To share the form with others prior to Submitting choose the Save Progress option at the bottom.

Create a PDF of the saved form go to Print and choose Save as PDF copy rather than print.

To access the saved form for editing or to finalize submission visit forms.fitchburgstate.edu to log in and view your Pending/Drafts under My Forms.

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Course Title:	improvement in Productivity	III CONSTRUCTION		
Proposed Banner Abbreviation:	* Improvement in Productivity			
	Banner limit of 30 characters, inclu	ding punctuation, spaces, and spe	ecial characters.	
Department/Commit	ttee Information			
The main contact person for the	Graduate Curriculum Committee	should fill out this form.		
Requestor Name:	lirajan Mani			
	r. Nirajan Mani, Dr. Wayne Whiti r. Hong Yu	field, Dr. Soumitra Basu, Dr.	Abdel Gabar Mustafa,	
Department / Unit Developing:	*Engineering Technology	$\overline{}$		
Chair of Department for Progran	n: *Nirajan Mani	Chair Email:	*Nirajan Mani nmani@fitchburg	
Academic Dean of Department or Program:	*Margaret Hoey	Academic Dean E-mail:	*  <dr. hoey=""> mhoey@fitchburg</dr.>	
Program Chair	The Program Chair for this re  * • Yes  • No	equest is among the people li	sted above.	

#### **Course Information**

#### Course Description

This course includes a comprehensive systems approach to construction productivity management; labor productivity; improved methods in construction; various techniques of work sampling and productivity measurement; and current innovations in the construction industry for increasing efficiency.

Rationale and expected outcomes of offering the Course

The purpose of the course is to introduce students to issues relating to productivity improvements in construction. This course focuses on a comprehensive systems approach to construction productivity management and advanced improvement methods used in the construction sector. This course includes work sampling, crew balance methods, process flow charts, improved project organization, project design, roles of the individual stakeholders, quantifying labor and equipment productivity, techniques to improve job site productivity, and external factors affecting construction productivity. An integral part of this course is the impact of safety on productivity, and contemporary research and critical issues in construction productivity.

#### Expected Outcomes:

- Assess productivity effects & reasons of low productivity in construction industry
- Differentiate responsibilities & roles of project participants to improve productivity
- Measure and analyze productivity using classical methods of data gathering.
- 3. 4. 5. Apply advance construction management approaches to improve productivity
- Present and implement productivity improvement findings
- Explore impact factors affecting productivity and quantity lost productivity.
  - Evaluate and synthesize published scholarly articles on construction productivity

Discipline Prefix or Prefixes:		* CMGT	Brief rationale if more than one prefix:	
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Level of Course:		* 7000	Brief rationale for level choice::	
		<ul><li>8000</li><li>9000</li></ul>	Graduate level course	
course will be:		✓ Requirement	Elective or Requirement Note/Special:	
		☐ Elective		^
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# School of Graduate Online and Continuing Education (SGOCE) Department of Engineering Technology SYLLABUS Spring 2024

## Class Information:

Course: CMGT 8XXX (Improvement in Productivity in Construction)

Credits: 3

Class Modality: Online Class Start Date: TBD Class End Date: TBD

# Instructor Information:

**Dr. Nirajan Mani** Office: CNIC 209A Phone: 978-665-4843

Email: nmani@fitchburgstate.edu

Office Hours: M/W (11:00 A. M. – 12:15 P. M.) (By Appointment)

#### Textbook:

Productivity Improvement for Construction and Engineering

Author: J. K. Yates Publisher: ASCE Press ISBN-13: 978-0784413463

#### References:

Construction Site Management and Labor Productivity Improvement

Authors: H. Randolph Thomas & Ralph D. Ellis Jr.

Publisher: ASCE Press ISBN: 9780784414651

Supplementary Materials: Handout materials will be provided by instructor

#### Catalog Description:

This course includes a comprehensive systems approach to construction productivity management; labor productivity; improved methods in construction; various techniques of work sampling and productivity measurement; and current innovations in the construction industry for increasing efficiency.

**Prerequisite:** Graduate student standing required unless otherwise agreed upon by instructor.

Required Skills: Proficient in mathematics, quantity take-off, and Excel software

# Course Objectives:

The purpose of the course is to introduce students to issues relating to productivity improvements in construction. This course focuses on a comprehensive systems approach to construction productivity management and advanced improvement methods used in the construction sector. This course includes work sampling, crew balance methods, process flow charts, improved project organization, project design, roles of the individual stakeholders, quantifying labor and equipment productivity, techniques to improve job site productivity, and external factors affecting construction productivity. An integral part of this course is the impact of safety on productivity, and contemporary research and critical issues in construction productivity.

# **Students Learning Outcomes:**

This course is designed to provide the knowledge for measuring and improving construction productivity. Student will be able to:

- 1. Assess productivity effects & reasons of low productivity in construction industry
- 2. Differentiate responsibilities & roles of project participants to improve productivity
- 3. Measure and analyze productivity using classical methods of data gathering.
- 4. Apply advance construction management approaches to improve productivity
- 5. Present and implement productivity improvement findings
- 6. Explore impact factors affecting productivity and quantity lost productivity.
- 7. Evaluate and synthesize published scholarly articles on construction productivity

#### Learning Outcomes Assessment:

Assessment tools for the above learning outcomes include homework & quizzes (outcomes: 1 to 6), project (outcomes: 3, 4, 7), and exams (outcomes: 2, 5, 6).

#### Instructor Availability:

Instructor will be available during weekdays to respond your questions or concern via university email. Please contact instructor via university email if you have any questions or concern to avoid spam issue. However, this is an online class, we will use Google Meet / Hangouts for all student requested meetings.

#### Instructional Strategies:

The course will be conducted in an online format. This class may use lectures, demonstrations, self-guided study, group discussions, collaborative learning groups, and presentations to cover the topics in this course. PowerPoint presentations, computer applications, etc. may be utilized. Some independent learning is expected of the students; they should complete assigned readings prior to each class session and actively engage in discussions and activities to facilitate their understanding of classroom presentations. Every effort will be made to meet the individual needs and various learning styles of the course participants. It is most important that you inform the instructor at the beginning of the semester of any particular unique needs.

#### Course Topics:

The following topics will be covered in the course. The following listing is a general indication of the order of their coverage. However, faculty instructor reserves the right to change the order of coverage and the topics to be covered based upon the class's performance and interests.

• Introduction to construction productivity and labor productivity

- A look at the construction industry
- Analysis of improvement programs
- Human impact and safety
- Measuring labor productivity
- Benchmarking field operations
- Productivity improvement data analysis techniques
- Evaluating productivity improvement alternatives: Case studies
- Engineering project and construction management productivity improvement
- Computer applications in productivity improvement
- Global productivity issues
- Sustainability in engineering and construction

# Grading System:

Range	Letter Grade	<b>Quality Points</b>
95 - 100	A	4.0
92 - 94	A-	3.7
89 - 91	A-/B+	3.5
86 - 88	B+	3.3
83 - 85	В	3.0
80 - 82	B-	2.7
77 - 79	B-/C+	2.5
74 - 76	C+	2.3
71 - 73	С	2.0
0 - 70	C-	0
Withdrawn		W
Incomplete		IN
In-Progress		IP
Audit		AU
Satisfactory		S
Unsatisfactory		U

<sup>\*</sup> Grades that fall between intervals will be rounded to the higher number.

# Evaluation Criteria:

Quizzes	10%
Homework	30%
Exam I	20%
Exam II	20%
Project	20%

<sup>\*</sup> The instructor reserves the right and the responsibility for adjusting these items and their weights as necessary to meet specific situations as they may arise.

## Student Responsibilities and Class Requirements:

Each student is responsible for completing all course requirements and for keeping up with all activities of the course. Students are required to complete all assigned homework, quizzes, exams,

and project work by the given deadline.

#### Policy on Assignments:

All assignments must be turned in on the blackboard on Sundays per the documented dates in the syllabus. Feedback to your submissions will be posted on the blackboard within 72 hours (96 hours for a class of 60 or more students) after the weekly submission due date and time. It means that if you chose to submit your assignment early, it will be graded at the scheduled time and not before. Work submitted after due date will receive a grade of zero. All assignments must conform to APA writing style and include a reference list (not a work cited or bibliography).

Students with extenuating circumstances, such as a medical emergency or other emergencies must provide written proof of such event, and report such events within 24 hours and make arrangement to complete assignments in a timely manner. Failure to do so will result in a penalty up o 50%. Make up examinations (if part of course) will only be offered at the discretion of the instructor.

### **Technology Initiatives:**

Users of the Fitchburg State University computer systems are subject to all applicable federal, state, and international computer laws. Questions regarding regulations may be directed to the office of Information Technology Systems.

#### Students will utilize technology as:

- A research tool; (a means of discovering current trends and substantive research articles in education)
- A communication method
- An enhancement tool for the design of PowerPoint presentations (for recorded presentations-individual/group)

#### Fitchburg State University Library Online Services:

The Fitchburg State University Library online services may be accessed through the Fitchburg State University Homepage <a href="https://library.fitchburgstate.edu/">https://library.fitchburgstate.edu/</a>. Students may access any of several full-text online databases. Passwords are available to students by calling 978.665.3063. Students may access the Fitchburg State University Career Service and Counseling Services Center via the college's homepage at <a href="https://www.fitchburgstate.edu/student-support/career-support/career-resources">https://www.fitchburgstate.edu/student-support/career-support/career-resources</a>.

#### Disabilities Accommodation:

Students requiring course alterations or accommodations due to a disability or emergency medical condition, should inform instructor as soon as possible. You should also work with the Disability Services Office (978-665-4020). They will provide you with the forms needed to determine the particular accommodations that your situation merits.

#### University Academic Dishonesty Policy:

Fitchburg State University's policy on Academic Dishonesty will be enforced in this course. Please refer to the university catalog on this policy. Plagiarism and cheating are inexcusable. Any instance of plagiarism or cheating will result in lowered grade and possible failing the course.

# Tentative Schedule:

Week	Topics	Remarks
Week 1	Introduction to construction productivity and labor productivity	
Week 2	A look at the construction industry	Homework 1 due
Week 3	Analysis of improvement programs	
Week 4	Human impact and safety	Homework 2 due
Week 5	Measuring labor productivity	Quiz 1 due
Week 6	Benchmarking field operations	Assign Final Project
Week 7	Productivity improvement data analysis techniques	Exam I due
Week 8	Evaluating productivity improvement alternatives: Case studies	
Week 9	Engineering and construction management productivity improvement	Homework 3 due
Week 10	Computer applications in productivity improvement	
Week 11	Computer models	Homework 4 due
Week 12	Global productivity issues	
Week 13	Sustainability in engineering and construction	Quiz 2 due
Week 14	Project Week / Recorded Project Presentation	Project Report & Presentation due
Week 15	Final Exam	Exam II due

Note: The instructor reserves the right to modify this syllabus and schedule.