Annual Departmental Plan Report Draft 5/20/2018

Program Information

Program/Department:Nursing Department Chair: Nancy Duphily

Department Assessment Committee Contact: Akwasi Duah/Terry Finn

Please be as detailed as possible in your responses. We will use this information to fulfill our NEASC requirements and this report will help with your next Program Review or aid with your external accreditation. This file is to be kept in the department and an electronic file is due to the Director of Assessment by May 31 each academic year.

Program Learning Outcomes (PLOs) (Educational Objectives)

I. List all PLOs and the timeline for assessment.

PLO#	PLO – Stated in assessable terms.	Timing of assessment (annual, semester, biannual, etc.)	When was the last assessment of the PLO completed?
1.	Synthesize knowledge from the liberal arts, sciences, and nursing as a foundation for safe, client-centered care	annual	2017
2.	Incorporate basic organizational and systems leadership to provide quality care and patient safety	annual	2017
3.	Incorporate evidence based practice in the management of client care	annual	2017
4.	Analyze information using information technology to improve patient outcomes	annual	2017
5.	Examine the impact of health care policy, finance, and regulatory environments on nursing practice	annual	2017
6.	Integrate principles of communication in professional practice	annual	2017
7.	Synthesize knowledge of health promotion and disease/injury prevention in designing population focused care	annual	2017
8.	Integrate professional standards of moral, ethical and legal conduct into nursing practice	annual	2017

II. <u>PLO Assessment (Please report on the PLOs assessed and/or reviewed this year, programs should be assessing at least one each year.)</u>

Using the table below, list and briefly describe the **direct method(s)** used to collect information assessing whether students are learning the core sets of knowledge (K), skills (S) and attitudes (A) identified as essential.

PLO#	Assessment description (exam, observation, national standardized exam, oral presentation with rubric, etc.)	When assessment was administered in student program (internship, 4 th year, 1 st year, etc.)	To which students were assessments administered (all, only a sample, etc.)	What is the target set for the PLO? (criteria for success)	Reflection on the results: How was the "loop closed"?
1.	Synthesize knowledge from the liberal arts, sciences, and nursing as a foundation for safe, client-centered care	HESIs (case studies, sample tests, practice questions), clinical experiences/evaluations, exams/quizzes, NCLEX, oral presentations, nursing care plans, scholarly papers, discussion boards, med calc exam, Don Anderson NCLEX preparatory course, lab/simulation experiences, writing assignments	At the end of each semester	All	Annual Program Evaluation Workshops (May22,23,24 2018) took place. Here, a review of the CCNE standards I-IV, each who specific Key Elements, incorporates a review of this outcome; the DON has engaged the services of Merri Incitti and the Department of Assessment and Institutional Review to assist us with reviewing HESIs to identify gaps and areas to be improved
2.	Incorporate basic organizational and systems leadership to provide quality care and patient safety	HESIs(case studies, sample tests, practice questions), clinical experiences/evaluations, exams/quizzes,NCLEX,oral presentations, nursing care plans, scholarly papers, discussion boards, med calc exam, Don Anderson NCLEX preparatory course,	At the end of each semester	All	Annual Program Evaluation Workshops (May22,23,24 2018) took place. Here, a review of the CCNE standards I-IV, each who specific Key Elements, incorporates a review of this outcome; the DON has engaged the services of Merri Incitti and the Department of Assessment and Institutional Review to assist us with reviewing HESIs to identify gaps and areas to be improved

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		lab/simulation experiences, writing assignments			
3	Incorporate evidence based practice including current research and critical thinking in the management of client care	HESIs (case studies, sample tests, practice questions), clinical experiences/ evaluations, exams/quizzes, case studies, NCLEX, oral presentations, nursing care plans, scholarly papers, discussion boards, med calc exam, Don Anderson NCLEX preparatory course, lab/simulation experiences, writing assignments	At the end of each semester	All	Annual Program Evaluation Workshops (May22,23,24 2018) took place. Here, a review of the CCNE standards I-IV, each who specific Key Elements, incorporates a review of this outcome; the DON has engaged the services of Merri Incitti and the Department of Assessment and Institutional Review to assist us with reviewing HESIs to identify gaps and areas to be improved
4.	Analyze information using information technology to improve patient outcomes	HESIs (case studies, sample tests, practice questions), clinical experiences/evaluations, exams/quizzes, case studies, NCLEX, or al presentations, nursing care plans, scholarly papers, discussion boards, med calc exam, Don Anderson NCLEX preparatory course, lab/simulation experiences, writing assignments	At the end of each semester	All	Annual Program Evaluation Workshops (May22,23,24 2018) took place. Here, a review of the CCNE standards I-IV, each who specific Key Elements, incorporates a review of this outcome; the DON has engaged the services of Merri Incitti and the Department of Assessment and Institutional Review to assist us with reviewing HESIs to identify gaps and areas to be improved
5.	Examine the impact of health care policy, finance, and regulatory environments on nursing practice	HESIs (case studies, sample tests, practice questions), clinical experiences/evaluations, exams/quizzes, case studies,NCLEX,oral presentations, nursing care	At the end of each semester	All	Annual Program Evaluation Workshops (May22,23,24 2018) took place. Here, a review of the CCNE standards I-IV, each who specific Key Elements, incorporates a review of this outcome; the DON has engaged the services of Merri Incitti and

		plans, scholarly papers, discussion boards, med calc exam, Don Anderson NCLEX preparatory course, lab/simulation experiences, writing assignments			the Department of Assessment and Institutional Review to assist us with reviewing HESIs to identify gaps and areas to be improved
6.	Integrate principles of communication in professional practice	HESI (case studies, sample tests, sample questions), clinical experiences/ evaluations, exams/quizzes,NCLEX,oral presentations, nursing care plans, scholarly papers, discussion boards, med calc exam, Don Anderson NCLEX preparatory course, writing assignments	At the end of each semester	All	Annual Program Evaluation Workshops (May22,23,24 2018) took place. Here, a review of the CCNE standards I-IV, each who specific Key Elements, incorporates a review of this outcome; the DON has engaged the services of Merri Incitti and the Department of Assessment and Institutional Review to assist us with reviewing HESIs to identify gaps and areas to be improved
7.	Synthesize knowledge of health promotion and disease/injury prevention in designing population focused care	HESIs (case studies, sample tests, sample questions), clinical experiences/evaluations, exams/quizzes, case studies,NCLEX,oral presentations, nursing care plans, scholarly papers, discussion boards, med calc exam, Don Anderson NCLEX preparatory course, lab/simulation experiences, writing assignments	At the end of each semester	All	Annual Program Evaluation Workshops (May22,23,24 2018) took place. Here, a review of the CCNE standards I-IV, each who specific Key Elements, incorporates a review of this outcome; the DON has engaged the services of Merri Incitti and the Department of Assessment and Institutional Review to assist us with reviewing HESIs to identify gaps and areas to be improved
8.	Integrate professional standards of moral, ethical and legal conduct into nursing practice	HESIs (case studies, sample tests, sample questions), clinical experiences/evaluations,	At the end of each semester	All	Annual Program Evaluation Workshops (May22,23,24 2018) took place. Here, a

exams/quizzes, case	review of the CCNE standards I-IV, each
studies,NCLEX,oral	who specific Key Elements, incorporates
presentations, nursing care	a review of this outcome; the DON has
plans, scholarly papers,	engaged the services of Merri Incitti and
discussion boards, med cald	the Department of Assessment and
exam, Don Anderson NCLEX	Institutional Review to assist us with
preparatory course,	reviewing HESIs to identify gaps and
lab/simulation experiences	areas to be improved
writing assignments	

III. Summary of Findings: Briefly summarize the results of the PLO assessments reported in Section II above combined with other relevant evidence gathered and show how these are being reviewed/discussed. How are you "closing the loop"?

Other than GPA, what data/ evidence is used to determine that graduates have achieved the stated outcomes for the degree? (e.g., capstone course, portfolio review, licensure examination)	Who interprets the evidence? What is the process? (e.g. annually by the curriculum committee)	What changes have been made as a result of using the data/evidence? (close the loop)
TK 20 results(now titled Surveys (S1-S7)	DON Chair, Curriculum Committee	Curricular examination/proposal for changes/improvements
SIR II results	DON Chair, Curriculum Committee	Curricular examination/proposal for changes/improvements
Licensure Examination (NCLEX)	DON Faculty and Chair	Curricular examination/ proposal for changes/improvements
HESI score results	DON Faculty and Chair	Curricular examination /proposal for changes/improvements; tutoring
C 4 results (clinical /lab evaluations)	DON Chair	Impacts DON decision to re-use clinical site /clinical faculty each semester
Student Evaluation of Simulation survey	Laboratory and Simulation Coordinator; DON Faculty and Chair	Examination of simulation process/proposal for curricular changes/improvements
Senior Exit survey	DON Chair, Curriculum Committee and Faculty	Curricular examination/proposal for changes/improvements

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Evaluation of clinical site survey	Curriculum and PEC Committee	Impacts DON decision to continue to use clinical sites and clinical faculty each semester
Evaluation of preceptor survey	Curriculum and PEC Committee	Impacts DON decision continue to employ preceptor

Assessment Plan for Program/Department

 Insert the program or department Assessm 	ient Plar	١
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- II. Explain any changes in the assessment plan including new or revised PLOs, new assessments that the program/department plans to implement and new targets or goals set for student success.
- III. If you do not have a plan, would you like help in developing one?

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University Data

I. SSC Data

Indicate **at least one** Student Success Performance Measure that the department/program has identified for planned change or improvement.

Freshman retention, bottleneck courses, graduation rates, at risk student retention etc.

a. What was the focus this year?

Student Success Measure (data point from SSC)	Implemented Intervention	Update on Implemented Intervention (i.e. change in target, satisfied with outcome, not satisfied, will continue or not)
Retention	Intrusive Advising; Identifying specific	In progress
	advisors for different nursing tracks	
Remediation	Intrusive Advising; Identifying specific	In progress
	advisors for different nursing tracks	

b. What will your focus be for the upcoming year?*

Student Success	Rationale for	Planned or Implemented Intervention	Current	This measure was selected
Measure	selection		score/	because of last Program

(data point from SSC)			Target Score	Review or Accreditation (yes/no)
Retention	Improve student retention rates in the DON through the establishment of clear expectations of students	Intrusive Advising; Targeting specific advisors for different nursing tracks NURPS -NURPS (Freshman nursing students) must successfully complete all prerequisite courses by the end of the spring semester of the first year to be guaranteed a seat in sophomore nursing courses. From the Department of Nursing Student Handbook: "To be in good standing in the major, nursing students must achieve a MINIMUM GRADE OF 2.5 OR BETTER IN EACH NURS COURSE. A student may either fail one nursing course once or withdraw from one nursing course once throughout the entire nursing program Failure to comply will result in dismissal from the program Failure to achieve a grade of 2.5 or better when the course is repeated will result in dismissal from the major. Any subsequent grade of less than 2.5 in any other nursing course will result in dismissal from the major" HESIs: Implementation and Evaluation -after each course associated with a clinical component -identify high risk nursing students by tracking any HESI score lower than 850		
Remediation	Improve student retention rates in the DON through the establishment of clear expectations of students	Remediation: The Department of Nursing Academic Policies require that all nursing majors successfully complete all nursing courses with a grade of 2.5. Students who do not achieve this benchmark are required to complete 30 hours of study at the Peer Tutor Center, reviewing content related to the course failed. Students must also contact Christine Coffin, Director of the Peer Tutor and Placement Center, during the first week of classes to schedule tutoring sessions. Concurrent with repeating the failed course, students are required to complete 15 hours in the clinical skills lab, reviewing physical assessment and foundational/med.surg. skills acquired. The purpose of this is to keep skills current. Students need to contact the Nursing Lab/Simulation Coordinator, at the start of the spring semester to schedule clinical skills sessions. Attendance is monitored to ensure completion of this requirement. Failure to adhere to the policies		

		outlined above will remove the opportunity to remediate, and the student will no longer be considered a nursing major.	
Communication: consistency, transparency and congruency	To clarify and maintain clear guidelines among faculty and students	Clinical instructor handbook developed; Weekly clinical report submissions to level coordinators; Intrusive advising; Level coordinator meetings monthly Advising improvements: intrusive advising, recommendations for student orientation sessions during the summer End of year, three-day nursing department workshops	
Data analysis and Improvement plans		Nursing student survey data outcomes analysis	

^{*}Note: Programs may wish to monitor or review the same data point over multiple years.

II. Trend Data

Indicate **at least one** Department Performance Measure that the program/department identified for change or improvement. Number of graduates, number of majors, credit production, substitutions etc.

a. What was the focus this year?

Department Performance Measure (data point from Trend Data)	Implemented Intervention	Update on Implemented Intervention (i.e. change in target, satisfied with outcome, not satisfied, will continue or not)
Improved communication, consistency and congruency in delivery of the curriculum among students, staff and faculty in all nursing tracks	Intrusive advising; focus groups; Boot Camps; Skills Labs; Identification of specific advisors for the various nursing tracks; improvement in frequency and caliber of orientation sessions	With the redesign and expected growth in student numbers of the RN and LPN to BS tracks, we have reached out to Administration and created Strategic proposals to meet the needs of this population for designated coordinators for these program; outcomes currently not met
Bringing Simulation Education up to current standards	Strategic Proposal created requesting technical aide to assist the clinical laboratory coordinator, as well as a	The DON has created Strategic proposals to meet the needs of the generic nursing students and the LPN

redesign of the space and upgrading	to BS student population for
equipment to meet the needs of the	designated assistance, space and
nursing students utilizing this methodology.	upgrading of equipment for the
	program; outcomes currently not met

b. What will be the focus next year?*

Department Performance Measure (data point from Trend Data)	Rationale for selection	Planned or Implemented Intervention	Current score/ Target Score	This measure was selected because of last Program Review or Accreditation (yes/no)
Continuation of the above requests	Needs of the department to deliver current quality education to our students	Continue to submit Strategic Proposals		

^{*}Note: Programs may wish to monitor or review the same data point over multiple years.

Program Review Action Plan or External Accreditation Action Letter/Report

Annual Reflection/Follow-up on Action Plan from last Program Review or external accreditation (only complete the table that is appropriate for your program)

I. Programs that fall under Program Review:

- i. Date of most recent Review:
- ii. Insert the Action Plan table from your last Program Review and give any progress towards completing the tasks or achieving targets set forth in the plan.

Specific area where improvement is needed	Evidence to support the recommended change	Person(s) responsible for implementing the change	Timeline for implementation	Resources needed	Assessment Plan	Progress Made this Year

iii.	If you do not have an action plan, would you like help in developing one based on your last program review and needs
	of the program?

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II. Programs with external Accreditation:

i. Accreditor: CCNE

ii. Date of last review: October 2015

iii. Date of next review and type of review: October 2026

iv. List key performance indicators:

List key issues for continuing accreditation identified in accreditation action letter or report.	Key performance indicators as required by agency or selected by program (licensure, board or bar pass rates; employment rates, etc.)(If required.)	Update on fulfilling the action letter/report or on meeting the key performance indicators.
1.Standard III Program Quality: Curriculum and Teaching - Learning Practices Key Element III H: Curriculum and teaching-learning practices are evaluated at regularly scheduled intervals to foster ongoing improvement.	surveys, clinical site surveys, and the senior exit survey to collect data about the curriculum and teaching learning practices. In addition, individual faculty receive results of their SIR II and C 4 evaluations, which identify student evaluation of their teaching-learning practices and overall effectiveness. Faculty are then able to make changes to their practice as warranted. The self-study described changes made to all tracks of the program based on benchmarks below 80% in several course evaluations related to the outcome related to ethics.	1.In response to the Visitors' report, the program made the following changes: The frequency of review of this Key Element in our Program Evaluation Map (PEM) was changed from every two years to every year during the fall semester. This will allow the curriculum committee to report on data collected the previous academic year.). In addition, benchmarks and the review plan for III H were revised. The UG Curriculum Committee has approved the Faculty Evaluation of Clinical Site Tool and the tool has been deployed The department has formed a Sim Team. One of the first tasks of that committee was to review the Simulation Evaluation Tool. The PEM was revised to reflect the use of all surveys, including the Simulation Evaluation Tool in evaluating this key element. The department addressed the issue of data analysis. The department has done all data aggregation internally, and it has become difficult to rely on faculty members to add this task to their other workload. As the FSU DON site visit was occurring (October 2015), the university announced the formation of a Department of Institutional Planning and Research. After the site visit, the IRB Department head reached out to offer assistance in data aggregation and analysis. A meeting was held to discuss data aggregation for all nursing surveys.

		Course and clinical evaluation data for the past two years in the future will be aggregated by student outcome. The results were received and reviewed by the UG Curriculum Committee and reported to faculty.
2.Standard IV Program Effectiveness: Assessment and Achievement of Program Outcomes Key Element IV B. Program completion rates demonstrate program effectiveness.	2. The undergraduate program tracks completion rates for the RN to BS track separately from the generic and LPN tracks, because the populations are very different.	2.The DON is now combining data from all three tracks to reflect baccalaureate program completion rates.
3.Key Element IV-H: Data analysis is used to foster ongoing program improvement.	3.The Program Evaluation Committee(PEC) revised the Program Evaluation Map. A decision was approved to create one PEM for the undergraduate program, and one for the graduate program. Although the form used for minutes in the department has not changed, the department is now recording more information in the discussion column to provide more context to motions.	3.Standard IV has been completely revised, and specific benchmarks for each program outcome have been identified. The committee redesigned the Program Evaluation Report Worksheet, and added two more tools. The Program Evaluation Post-Workshop Tracking Table prompts an action plan for those elements not meeting the benchmark, with follow-up and final evaluation. The Program Evaluation Tools- Timeline and Responsibility Table developed represents a collaboration between the UG Curriculum Committee and the Program Evaluation Committee to share responsibility for administration of the selected tools and for evaluation of the results with follow-up. Coupled with the assistance of the Department of Institutional Research and Planning, the aggregation of data will allow timely data evaluation and action if needed.

UARC Peer Review of the Program Annual Report

Program:	Nursing	Date of Review:
	11015111	Date of Review

	Program Learning Outcomes (PLOs)					
Criterion	Highly Developed (3)	Developed (2)	Emerging (1)	Initial (0)	Score	
Program Learning Outcomes (PLOs)	All or almost all PLOs clearly stated and measurable.	Most of the PLOs clearly stated and measurable.	PLOs written in general, broad or abstract statements OR are not measurable.	PLOs not provided.		
Expected Timing of Assessment	All or almost all PLOs have a timeline stated.	Most PLOs have a timeline stated.	Very few PLOs have a stated timeline.	No timelines are given or are To Be Determined (TBD).		
Assessment Tool Quality	Assessment tool(s) is/are strong: very good quality and appropriate.	Assessment tool(s) are acceptable: good quality and appropriate	Assessment tool(s) are a good start but could use some strengthening or changes.	Assessment tool(s) are either not appropriate or not discussed.		
PLO Assessment	More than one PLO assessed and information is complete in the chart.	At least one PLO assed and information is complete in chart.	At least one PLO assessed, information is not complete in chart.	No assessments completed during the academic year reported.		
Criteria for Success	The criteria for student success of each PLO is clearly stated and is appropriate.	Most criteria for student success of each PLO is clearly stated and is appropriate.	Criteria for student success discussed or touched upon but not clearly stated or is not appropriate.	Criteria for student success not provided.		
Summary of Findings	Measures used in from PLO assessment fully incorporated with additional evidence to	Very limited use of data from PLO assessment incorporated with	Used evidence other than PLO assessment to formulate the	No summary utilizing		

	formulate the summary and	additional evidence to	summary or analysis	assessment data is	
	analysis supports the	formulate the summary	of the data doesn't	evident.	
	summary.	and analysis somewhat	seem to support		
		supports summary.	summary.		
	Assessm	ent Plan for Program/Depar	tment		
Criterion	Highly Developed (3)	Developed (2)	Emerging (1)	Initial (0)	Score
Department or	Assessment Plan provided. Has	Assessment Plan	Assessment Plan	No Assessment	
Program Assessment	clearly stated process with	provided. Has somewhat	provided, the process	Plan provided.	
Plan	reasonable expectations.	clear process and/or	is not clear and/or		
		somewhat reasonable	the expectations are		
		expectations.	not reasonable.		
Activities and	Decision to change or not	Decision to change or not	Decision to change or	No changes are	
Adjustments	change the assessment plan	change the assessment	not change the	discussed.	
to/Deviation from the	are clearly stated and	plan are described in	assessment plan are		
Department/Program	decision(s) are appropriate	general terms and may be	vague and lack		
Assessment Plan	based on the reported results.	appropriate based on the	clarity.		
		reported results.			
		University Data			
Criterion	Highly Developed (3)	Developed (2)	Emerging (1)	Initial (0)	Score
SSC Data for Current	Intervention undertaken by	Intervention undertaken	Planned intervention	No SSC data	
Review Period	program/department for at	by program/department	by program/	analyzed and/or	
	least one SSC data point.	for at least one SSC data	department for at	reported on.	
	Clearly documented results.	point. Plan not fully	least one SSC data		
		1 '			
		implemented.	point. No plan		
		implemented.	point. No plan implemented.		
SSC Data for Upcoming	At least one component of the	implemented. At least one component	point. No plan implemented. SSC data discussed	No SSC data	
SSC Data for Upcoming Review Period	SSC data selected to assess,	implemented. At least one component of the SSC selected to	point. No plan implemented. SSC data discussed and some or part of	analyzed and/or	
, , ,	SSC data selected to assess, rationale provided, targets set	implemented. At least one component of the SSC selected to assessed, some of the	point. No plan implemented. SSC data discussed and some or part of the assessment,		
, , ,	SSC data selected to assess, rationale provided, targets set and intervention seems to be	implemented. At least one component of the SSC selected to assessed, some of the rationale provided,	point. No plan implemented. SSC data discussed and some or part of the assessment, targets or	analyzed and/or	
, , ,	SSC data selected to assess, rationale provided, targets set and intervention seems to be appropriate based on	implemented. At least one component of the SSC selected to assessed, some of the rationale provided, targets set and	point. No plan implemented. SSC data discussed and some or part of the assessment, targets or interventions are	analyzed and/or	
, , ,	SSC data selected to assess, rationale provided, targets set and intervention seems to be	implemented. At least one component of the SSC selected to assessed, some of the rationale provided, targets set and intervention seems to be	point. No plan implemented. SSC data discussed and some or part of the assessment, targets or interventions are emerging but not	analyzed and/or	
, , ,	SSC data selected to assess, rationale provided, targets set and intervention seems to be appropriate based on	implemented. At least one component of the SSC selected to assessed, some of the rationale provided, targets set and	point. No plan implemented. SSC data discussed and some or part of the assessment, targets or interventions are	analyzed and/or	

Trend Data for Current	Intervention undertaken by	Intervention undertaken	Planned intervention	No Trend data	
Review Period	program/department for at	by program/department	by program/	analyzed and/or	
	least one Trend data point.	for at least one Trend	department for at	reported on.	
	Clearly documented results.	data point. Plan not fully	least one Trend data		
		implemented.	point. No plan		
		·	implemented.		
Trend Data for	At least one component of the	At least one component	Trend data discussed	No Trend data	
Upcoming Review	Trend data selected to assess,	of the Trend selected to	and some or part of	analyzed and/or	
Period	rationale provided, targets set	assessed, some of the	the assessment,	reported on.	
	and intervention seems to be	rationale provided,	targets or	·	
	appropriate based on	targets set and	interventions are		
	information provided.	intervention seems to be	emerging but not		
		appropriate based on	fully appropriate.		
		information provided.			
	Action Plane or E	xternal Accreditation Action	Letter/Report		
Criterion	Highly Developed (3)	Developed (2)	Emerging (1)	Initial (0)	Score
Only for those under	Full Action Plan provided with	Full Action Plan provided	Full Action Plan	Action Plan is	
Only for those under Program Review	Full Action Plan provided with definitive on-going progress	Full Action Plan provided with some discussion of	provided with vague	either not provided	
	·	•			
Program Review	definitive on-going progress	with some discussion of	provided with vague	either not provided	
Program Review Annual Reflection on	definitive on-going progress	with some discussion of on-going progress plans	provided with vague ideas regarding on-	either not provided or there no	
Program Review Annual Reflection on	definitive on-going progress	with some discussion of on-going progress plans	provided with vague ideas regarding ongoing progress plans	either not provided or there no progress or plans	
Program Review Annual Reflection on Program Review Only for those under	definitive on-going progress	with some discussion of on-going progress plans	provided with vague ideas regarding ongoing progress plans	either not provided or there no progress or plans stated for progress	
Program Review Annual Reflection on Program Review Only for those under External Accreditation	definitive on-going progress clearly stated. Key issues and performance standards provided with	with some discussion of on-going progress plans stated. Key issues and performance standards	provided with vague ideas regarding ongoing progress plans stated. Key issues and performance	either not provided or there no progress or plans stated for progress discussed. Key issues and/or performance	
Program Review Annual Reflection on Program Review Only for those under	definitive on-going progress clearly stated. Key issues and performance	with some discussion of on-going progress plans stated. Key issues and	provided with vague ideas regarding ongoing progress plans stated. Key issues and	either not provided or there no progress or plans stated for progress discussed. Key issues and/or	
Program Review Annual Reflection on Program Review Only for those under External Accreditation	definitive on-going progress clearly stated. Key issues and performance standards provided with	with some discussion of on-going progress plans stated. Key issues and performance standards	provided with vague ideas regarding ongoing progress plans stated. Key issues and performance	either not provided or there no progress or plans stated for progress discussed. Key issues and/or performance	
Program Review Annual Reflection on Program Review Only for those under External Accreditation Annual Reflection on	definitive on-going progress clearly stated. Key issues and performance standards provided with definitive on-going progress	with some discussion of on-going progress plans stated. Key issues and performance standards provided with some	provided with vague ideas regarding ongoing progress plans stated. Key issues and performance standards provided with vague ideas regarding on-going	either not provided or there no progress or plans stated for progress discussed. Key issues and/or performance standards are	
Program Review Annual Reflection on Program Review Only for those under External Accreditation Annual Reflection on Report/Letter from	definitive on-going progress clearly stated. Key issues and performance standards provided with definitive on-going progress	with some discussion of on-going progress plans stated. Key issues and performance standards provided with some discussion of on-going	provided with vague ideas regarding ongoing progress plans stated. Key issues and performance standards provided with vague ideas regarding on-going progress plans	either not provided or there no progress or plans stated for progress discussed. Key issues and/or performance standards are either not provided or there has been no progress or	
Program Review Annual Reflection on Program Review Only for those under External Accreditation Annual Reflection on Report/Letter from	definitive on-going progress clearly stated. Key issues and performance standards provided with definitive on-going progress	with some discussion of on-going progress plans stated. Key issues and performance standards provided with some discussion of on-going	provided with vague ideas regarding ongoing progress plans stated. Key issues and performance standards provided with vague ideas regarding on-going	either not provided or there no progress or plans stated for progress discussed. Key issues and/or performance standards are either not provided or there has been	

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NOTE: This rubric is NOT an evaluation of the program/department. It is simply a tool for UARC to use as an aid in reviewing and providing constructive feedback to each program.